



April 30 2026

Internet Corporation for Assigned Names and Numbers (ICANN)
12025 Waterfront Drive, Suite 300
Los Angeles, CA 90094-2536

Re: ICANN gTLD application – Financial evaluation – Registry Operator profile – Response to Q2.3-1

To Whom It May Concern:

Please find our response to Q2.3-1 below:

The applying entity, Innovation Service Limited, is currently the Registry Operator of the .HELP gTLD.

Sincerely,

A handwritten signature in black ink, appearing to be "Heng Lu", written over the word "Sincerely,".

Heng Lu
CEO, CFO, and Director